

FREDERICH A. CLARK, JR.
80X 2286, VIRGINIA BEACH, VIRGINIA, 23450-2286
804/495-3212

10/8/93

USDA, ARS
Attn: Raymond Stichles
Facilities Division, Room 616
6303 Ivy Lane
Great Bridge, MD 20770-1453

Mr Stichles:

I am writing this letter as a reference for Doug Reitmeyer of North American Construction Corp. As I mentioned during our phone call, I had occasion to work with North American Construction while stationed at the Pacific Missile Test Center at Point Mugu, California. I was a Navy Civil Engineer Corps Lieutenant acting as an Assistant Resident Officer in Charge of Construction. I was responsible for all contracts on San Nicolas Island, a small island 60 miles off the coast of Los Angeles. North American, and Doug Reitmeyer as project manager, executed a completion contract on a 200 room Bachelors Enlisted Quarters. This particular contract had been defaulted twice previously due to the difficult logistics of operating on an island which was only accessible by a government barge that had to be landed on a beach. North American was able to finish the completion contract two months early and without any change orders. Additionally, North American renovated the power house, it's five diesel generators, and installed new high technology switchgear.

My dealing with North American have indicated to me that they are a company that believes in attention to detail, completion the work, and moving on as opposed to bidding a job with change orders in mind. North American received our highest rating for their evaluation and as I recall even received a commendation from the Commander of the Naval Facilities Engineering Command, Western Division. I would be overjoyed to deal with North American again during future contracting tours. They have my highest confidence and recommendation.

Please feel free to call me at (804) 363-4734 if there are any questions.

A handwritten signature in black ink, appearing to be the initials 'FAC' or similar, written in a cursive style.